
THE CARLYLE GROUP

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October 13, 2004

Ms. Shahameen J. Sheikh
Chairman and CEO
International Strategy Group, LLC
c/o Coudert Brothers LLP
1627 I Street, NW
Washington, DC 20006-4007

Re: The Carlyle Group

Dear Ms. Sheikh:

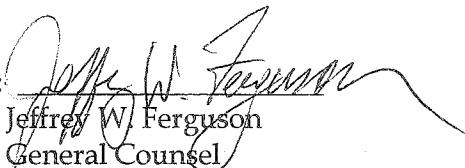
With reference to the proposal prepared by the International Strategy Group, *et al.* on January 20, 2004, and submitted to the Minister of Foreign Affairs of Kuwait, we want to make clear that Carlyle was never a member of the Consortium, did not participate in the preparation of the proposal and did not consent to the Consortium's reference to Carlyle in the proposal. Carlyle does not want to participate in the Consortium's work in any way, shape or form and will not invest any money raised by the Consortium's efforts.

In addition, we want to make clear that, at the time Mr. Baker was appointed as a Special Presidential Envoy on Iraqi Debt and at all times thereafter, Mr. Baker understood that Carlyle would have no involvement with the Consortium.

We expect the Consortium to cease using Carlyle's name and to cease stating or implying that Carlyle has any connection, involvement or financial interest in its current or prospective work.

Sincerely,

THE CARLYLE GROUP

By: 
Jeffrey W. Ferguson
General Counsel

cc: Minister of Foreign Affairs of Kuwait
Coudert Brothers LLP
The Albright Group LLC