

January 20, 2004

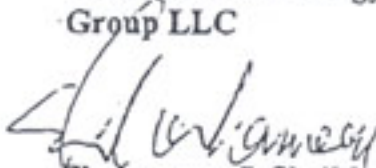
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Privileged and Confidential

We believe that this project offers tremendous opportunities for Kuwait, the region and for those seeking to promote reconciliation, investment, and environmental improvements. We would be honored to have the opportunity to work on it.

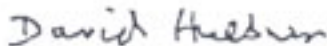
Sincerely,

International Strategy  
Group LLC



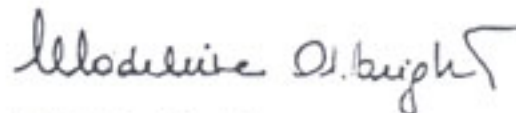
Shahameen J. Sheikh  
Chairman and CEO

Coudert Brothers LLP



David Huebner  
Chairman

The Albright Group LLC



Madeleine K. Albright  
Principal

Enclosure