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Privileged and Confidential

We propose a political strategy that emphasizes Kuwait's role in advancing objectives shared by key countries. The Consortium recommends that the awards be used to endow a foundation with a mandate to promote investment in Iraq and the region and environmental improvements in Kuwait. This foundation would play an important role in stabilizing Iraq during the establishment of domestic political authorities. It would encourage co-production by Iraqis and Kuwaitis, thereby building links across borders. This strategy casts the UN compensation process as a key element in working toward regional stability and reconciliation. It positions Kuwait to support initiatives that are important to its own regional interests and also consistent with the interests of the United Nations, the United States, and other influential countries.

Prompt Action Is Needed

Unfortunately, just as the extraordinary UN compensation process is beginning to address Kuwait's damages – having previously addressed claims by individuals and corporations – attention is turning toward the uncertain situation in Iraq. Iraq's financial obligations are seen as impeding the country's development, and it is important to help in transitions like Iraq's. However, it is vital to remind the states on the UN Security Council that Kuwait's position is unique – and to show them a way forward. Because Secretary Baker's negotiations on restructuring Iraqi sovereign debt are likely to evolve quickly, we will maximize the Consortium's full combination of political, commercial, legal and negotiating talent toward achieving an outcome that promotes GOK interests. The Consortium, accordingly, would put in motion a global, fast-paced, multi-party strategy to achieve the goals of the GOK while the opportunity for redress still exists. This will include the following:

- We first will seek to preserve the five percent of the revenues from Iraqi oil allocated as funding for payment of the UNCC awards. To do this, the Consortium will launch immediate, high level, sustained advocacy in world capitals, especially those of the permanent members of the UN Security Council.
- We will distinguish Kuwait's claims – legally and morally – from the sovereign debt for which the United States is now seeking forgiveness. We will make clear that surrendering the claims only promises further regional instability and aggression. Forgiveness of the claims awards would merely signal to Iraq that naked aggression against a small neighbor like Kuwait bears no price.

We believe that our efforts can significantly contribute to the GOK receiving the maximum feasible value for the awarded claims. Further, we believe that we can ensure that Kuwait's message is not lost at a time when the focus of discussion shifts to rebuilding Iraq. The proposal, and the team assembled by the Consortium, would provide Kuwait with the technical, economic, and political strategy – and the real-world ability – to negotiate continued payment for Kuwait's claims and rapid monetization of the claims awards.

Experienced, Knowledgeable Team

The Consortium brings together a team of unique talent and expertise to make Kuwait's case to its allies and neighbors. This group is unparalleled in the fields of intergovernmental and United Nations politics, multilateral negotiation, global finance, investment, international law, and environmental remediation.